



**htma**<sup>®</sup>  
Highways Term Maintenance Association

*Experts*  
Directory

HTMA is a unique national forum that brings together people from across the highways maintenance and management industry to discuss key issues relating to UK roads.

The aims of HTMA are to promote the exchange of knowledge, experience, information and ideas among professionals, policy & decision makers, industry and client organisations, to improve the mutual understanding of the role of highways maintenance and management in achieving economic, environmental and social sustainability. To this end, HTMA has a number of Working Groups involved in the development of Codes of Practice and Standards, research projects, consultations and stakeholder engagement.

We have a number of experts, with a wide range of backgrounds and expertise, who are willing to answer queries from journalists on behalf of HTMA.

Please contact the HTMA press office by email [info@htma.co.uk](mailto:info@htma.co.uk) or telephone **+44 (0)1782 443080** to get in touch with one of our experts.

1



**David  
Hutchinson**

**HTMA**  
*Executive Director*

4



**Nick  
Moreton**

**Safety Forum**  
*Chair*

2



**Steve  
Ashley**

**Procurement**  
*Working Group Chair*

5



**Mike  
Cafferky**

**People**  
*Working Group Chair*

3



**Alan  
Capell**

**Sustainability**  
*Working Group Chair*

6



**Hannah  
Shires**

**Improvements  
& Efficiency**  
*Working Group Chair*

# David Hutchinson

*HTMA Executive Director*

David worked with consultants and contractors before joining Leeds City Council and then the former West Riding of Yorkshire County Council. From 1980-1985, he was Chief Engineer for transport policy and planning with West Yorkshire Metropolitan County Council, before moving to Dorset as Deputy County Surveyor in 1984. He became County Surveyor in 1985, responsible for all transportation, highways, and waste policy matters and was President of the County Surveyors Society (now ADEPT) in 1996.

He was a member of SACTRA (Standing Advisory Committee for Trunk Road Assessment) 1991-1996 for the production of the report "Trunk Roads and the generation of Traffic" and an external advisor to the Research Committees of the National Roads Programme Directorate and the Urban and Local Transport Directorate of DETR.

After leaving Dorset in 1998, David set up an independent management consultancy for a number of public and private sector clients. In that role, he advised Mouchel on the expansion of their local government out-sourcing. He has specialised in strategic policy and contractual issues for a wide range of public sector services, with a particular emphasis on the delivery of best value services. In 1999, the Government Office for London commissioned him to establish the Street Management Unit of TfL.

David was President of the IHT in 2005/06 (now CIHT), and was appointed as HTMA Executive Director in 2009.



# Steve Ashley (Mouchel)

## *Procurement Working Group Chair*

Steve is a Chartered Engineer who started his career with Lancashire CC working on the design and maintenance of Roads and Bridges. Steve then worked for Highways Agency, where for over 16 years he had numerous positions in various locations up to Divisional Director level. His roles were generally management, operational or project management (network management, maintenance and major scheme design) biased with a period in operational policy. Additional duties had him heavily involved with many initiatives including those in procurement & business excellence.

Steve moved to his present employment with Mouchel in 2003. His role is strategic and extends across the highways sector, looking to the future, ensuring Mouchel is well positioned in the changing market, taking leading roles in outward facing strategic developments to ensure continued growth for Highways and Mouchel.

The Procurement Working Group aims to streamline the procurement process to create best value for members and clients and become an industry voice and valued source of information for procurement issues.

The key areas of activity for the group during 2010 are:

1. Competitive Dialogue
2. Indexation
3. Collaborative Procurement.



# Alan Capell (Halcrow Group Ltd)

## *Sustainability Working Group Chair*

Alan Capell is Chair of the HTMA's Sustainability working group. Alan works for Halcrow as their Market Sector Director for Local Government, overseeing the development of the partnerships with local authorities and other public sector organisations across the UK and Europe. He is also the frameworks director for the Worcestershire County Council contract.

The aim of the Sustainability working group is to establish the current carbon footprint of the industry, investigate actions for adapting to climate change and devise a ratings scheme for players within the industry to benchmark themselves against. A Sustainability Charter has been published for the HTMA, which all member companies have signed up to, and can be found on the HTMA website. The Green Driving Booklet has also been published by the group and is available to download from the website. It outlines sustainable driving behaviours.

The key areas of activity for the group during 2010 are:

1. Climate change adaptation, including sustainable materials and processes
2. Carbon reduction and carbon reporting with an focus on transport
3. Sustainability Ratings Scheme.



# Nick Moreton (Mouchel Group)

## *Safety Forum Chair*

Nick is currently the Business Assurance Partner for the Highways business of Mouchel Group Plc where he has worked for just over 4 years. Prior to this career move, he was a senior technical advisor within the Highways Agency's Safe Traffic Management and Operations team and was co-author of Chapter 8 of the Traffic Signs Manual.

Nick is a civil engineer by original training and during his time with the Highways Agency, Nick managed a range of trunk road and motorway bridge and highway maintenance schemes across the North West. He has also been the project manager for a number of larger new build schemes in the Governments Targeted Programme of Improvements.

Throughout his career, Nick has actively promoted the use of innovative products and processes to improve safety at road works and was directly involved with the development of the new Mobile Carriageway Closure technique, sequential flashing road danger lamps and most recently cone laying machines. He has been heavily involved in the development of the national processes and procedures used by the Highways Agency Traffic Officers including emergency traffic management.

Nick is a chartered safety practitioner, corporate member of the Institution of Highways and Transportation, Chartered Member of the Institution of Occupational Safety and Health and the International Institute of Risk and Safety Management.



# Mike Cafferky (Enterprise plc)

## *People Working Group Chair*

Mike is the Regional Managing Director (Midlands Highways) for Enterprise plc, where he has worked since 2005. Mike has a BSc in Quantity Surveying, and is a Member of the Institution of Highways and Transportation.

Mike has over eighteen years experience in highways maintenance and civil engineering service delivery for local authority clients. He believes in the importance of engaging people in their work and encouraging and developing them to give of their best. He has a particular interest in fostering professional development through coaching and mentoring.

Mike is a passionate advocate for collaboration between the public and private sectors and is pioneering new ways in which working in partnership can bring out the best of both worlds - such as, for example, real and virtual joint ventures between Local Authorities and private contractors.

The focus of the People Working Group is to help set industry standards on key people issues such as diversity, working time and drug and alcohol policies. It provides support and guidance to members to help promote highway maintenance as an attractive and rewarding career based on common standards of qualification and behaviours. It also aims at attracting people at all levels into the industry through supporting information for recruitment and delivering best practice policy for the industry.

The current key areas of activity for the group during 2011 are:

1. Promoting careers and addressing the skills gap
2. Benchmarking service to all HTMA members
3. Occupational health, including drug and alcohol policy and testing regimes.



# Hannah Shires (Amey)

## *Improvements & Efficiency Working Group Chair*

Hannah Shires is a Performance Manager in Amey Local Government where she has worked since 2005. She was involved in the setting up of the KPI regimes for the first local authority MAC contract and has been 6-sigma practitioner for the last two years, heading up a unique efficiency risk share agenda between the providers and the authority in Hertfordshire. Hannah has worked in both the rail and highways industry.

The Improvements and Efficiency Working Group is in the unique position of being able to gather the industry view on which KPIs are used most often and most effectively and how best practice can be shared. The group works closely with HELG, the HA and other related organisations.

The key areas of activity for the group during 2010 are:

1. Cost of Inefficiency / Performance measurement
2. KPI national databases for the industry
3. Joint projects with HELG.



# Highways Term Maintenance Association (HTMA)

HTMA was founded in 2005. As the UK's only trade body dedicated to highways management and maintenance, the role of HTMA is to be a representative voice of the industry, promoting its overall image, sharing knowledge and feedback, fostering best practice and industry standards, whilst influencing Central and Local Government in the UK and other stakeholders' policies.

Our members, who currently look after over 75% of the highway network in the UK, provide a diverse range of services to the industry. HTMA membership has a combined turnover of more than £3 billion, over 20,000 employees and maintains approximately 400,000 km of highway across the UK.





# Current members



## HTMA

Secretariat, The PR Firm Ltd  
Innovation Centre 1  
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